

TODAY WE WILL EXPLORE...

- PBIS 101
- Coaches' Role & Responsibilities
- Coaching; The Evolving Process
- •Supporting Implementation
- Sustainability



COLLABORATION









PBIS 101 What is PBIS?	
What is Fibe. Multi-tiered System of Supports History 1.5% Tier 3 Intensive	
Linked to Policy Solution to School-wide Issues 10-15% Tier 2 Targeted	
Change in Behavior for All Outcomes Will This Work	
Fidelity Tool	
WHAT IS POSITIVE BEHAVIORAL INTERVENTIONS AND SUPPORTS?	
PBIS is a framework or approach for assisting school personnel in adopting and organizing evidence-based behavioral interventions into an integrated continuum that enhances cacdemic and social behavior outcomes for <u>all</u> students.	
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www.pbis.org	
MULTI-TIERED SYSTEM OF SUPPORT	
School-wide Project (3-5 year process)	
Data-Driven	
Improves Learning Outcomes For All Students	
Evidence-based practices & systems	

MTSS RULES

- All supports must be in place (with fidelity) before moving up the framework
- System in place to identify how students move up and down the framework
- Identify what you already have in place (what's working or not working)
- •Students have access to all 3 tiers

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Tier 1	Tier 2	Tier 3
Early Warning Systems	Peer Support Programs	Specialized Community/School Groups
School-wide Student Advisory	Handle with Care	Individualized The rapy
Jamie's Law	4373 Interventions, IEP's & 504's	Behavior Support Plans
Policy 4373	Comprehensive School Counseling Programs	Tele-Health Services
Second Step	SAT	

GUIDING PRINCIPLES

- Invest in prevention to establish a foundation intervention that is efficient and sustainable
- Teach and acknowledge appropriate behavior before relying on negative consequences







GUIDING PRINCIPLES

- •Identify students who need more intense support
- Provide supports as early as possible
- Provide supports with the intensity needed to meet the student's need



GUIDING PRINCIPLES

- Establish a continuum of behavioral and academic interventions for use when students are identified as needing more support
- Use progress monitoring to assess
- The fidelity with which the support is provided
- > The impact of support on student academic and social outcomes
- >Continuous improvement of support

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A HISTORY LESSON

- In 1960s & 1970s increased social strain due to deinstitutionalization.
- In 1980s researchers at the University of Oregon began to research and develop interventions for use with students who have emotional behavioral disorders.
- In 1997, Congress renewed the Individuals with Disabilities Education Act (IDEA) and secured funding to establish the national Center on Positive Behavioral Interventions and Supports (www.pbis.org).
- In 2004, Rob Horner and George Sugai, with the support from the U.S. Department of Education Office of Special Education Programs, wrote the PBIS Blueprints to guide practitioners in implementing PBIS.

RIGHT NOW!

- 21,000 schools implementing PBIS
- 16 States with more than 500 schools
- Used in all environments from the locker room to the bus
- Has been adopted by rural, suburban and urban schools; by Alternative Learning Centers, charter schools, juvenile justice centers and Preschools



INTERNATIONALLY KNOWN

Denmark

Tamaica

Australia

China

New Zealand

Puerto Rico

PBIS IN WEST VIRGINIA

- -3 Cohorts (2014-2017)
- 125 Schools Trained
- •72 Coaches
- •Early childhood programs, elementary, middle, high school, Alternative learning centers, juvenile justice



PBIS AND POLICY

- 4373-Expected Behavior in Safe and Supportive Schools
- 2322-Standards for High Quality Schools
- Strategic Plan; Goal 2-Improve Safe and Supportive School Environments Which Meet the Physical, Social, Emotional and Academic Needs of Every Child
- IDEA



OUR TRAINING MODEL

YEAR 1	YEAR 2	YEAR 3+
3 Day Training Academy	PBIS Coach Conference	PBIS Coach Conference
Spring Follow-up	3 Points of Contact With Coach	Coaching Support As Needed
Monthly Coaching Support	Technical Assistance from State PBIS Leadership Team	Technical Assistance from State PBIS Leadership Team

SOLUTION TO SCHOOL-WIDE ISSUES

Popular Issues

- Negative Culture and Climate
- Inconsistency
- · Punitive Forms of Discipline
- Classroom Management
- Behavior 10
- Low Student Achievement

PBIS Solution

- Focuses on Positive Interactions and Social Emotional Development
- Creates a SchoolWide Plan for All
- Creates a School Wide Plan for All
 Focuses on Wanted Behaviors v's Unwanted
- Focuses on Creating and Teaching Classroom Expectations (environmental change)
- Tools for Addressing Challenging Behavior using Positive Acknowledgments
- Goal is to keep students in the classroom so they can learn

CHANGE IN BEHAVIOR FOR ALL

- Behavior is taught and not expected
- Expectations created and taught
- School-wide expectations are the same for everyone
- Wanted behavior is acknowledge daily, weekly, monthly and yearly



STORY OF CHANGE

"Beth recalls talking with a middle school teacher whose school was in its second year of PBIS implementation. She had been ready to resign her position and leave the field of teaching altogether when her school adopted PBIS. But using PBIS completely changed her experience in the classroom and her view of her career because she was given the tools to work with disruptive students".

The PBIS Team Handbook

OUTCOMES

- Having effective behavioral systems and disciplinary practices in place, and using data to confirm or deny your hunches will create outcomes that every school wants to see...
 Improved social and behavioral competence
 Improved academic achievement
 Teachers have more time to teach
 Students have more time to learn
 Administrators have more time to learn

 - ◆Administrators have more time to run the school
 ◆Overall improved school climate



KEEP IN MIND





WILL PBIS WORK?

- Sure it will!
- The research says so!
- · National Collaboration
- WVEIS Discipline System
- WV Schools are very familiar with MTSS
- A solid implementation and evaluation plan



TFI 101 LET'S TAKE A LOOK

- The purpose is to provide one efficient instrument that can be used over time to guide implementation and sustainability
- implementation and sustainability

 Divided Into 3 Sections-(we are only focusing on Tier 1 Universal Features)

 Universal Features

 Targeted Features

 Intensive Features



FIDELITY TOOL

- TFI is your map to implementation
- TFI describes the essential features
- TFI is used to create action plan
- TFI is referred to monthly
- TFI should be part of your language when discussing PBIS



ESSENTIAL	FEATURES	0F	TIER	1

- Team Operating Procedures
- Behavioral Expectations
- Teaching Expectations
- Problem Behavior Definitions Discipline Policies
- Professional Development
- Classroom Procedures
- Faculty Involvement
- Student/Family/Community Involvement
- Discipline Data
- Data-based Decision Making
- Fidelity Data
- Annual Evaluation

TEAM COMPOSITION 1.1

- 4-6 members made up of:
 School Administrator
 General Education Teacher
- Special Education teacher
 Counselor
 Behavior Specialist



TEAMING: TEAM MEMBER ROLES

- 1. PBIS Coaching Facilitator
- 2. Team Leader 3. Administrator
- 4. Behavior "Expert"
- 5. Data Specialist
- 6. Recorder

- 8. Classroom Teacher Liaison
- 9. Family Liaison 10. Student Liaison
- 11. Snack Master

ADMINISTRATOR RESPONSIBILITIES	
To the second of the second	
Active participant on the PBIS Team Actively communicates commitment to PBIS	
Familiar with school's current data and reporting system	
Ensures behavior is written into the School Strategic Plan	
* Allocates staff time for PBIS activities	
 Ensures PBIS meeting dates/times are posted on master schedule 	
If the Principal is not committed to the change process, it is unwise to move forward with PBIS implementation	
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RUNNING EFFECTIVE MEETINGS	
 Data & agenda distributed in advance Time limits on each agenda item 	
Meeting starts and ends on time – no exceptions	
Team leader moves team through agenda	
Minutes are recorded Stay on-topic	
Every member participates	
• Every member volunteers for action plan items	
New Action Plan items added Update Action Plan	
GUIDELINES FOR EFFECTIVE TEAMING	
COLDUMNED TOK PETERSTAND TOWNSHIP	
• Shared goals & responsibilities	
• Transparency in actions	
Trust between team members	
Quality communication	
Balance task & process Rule by consensus	
Observe dynamics & resolve conflict constructively	
Administrative support for time & resources	
Have fun!	

BEHAVIORAL EXPECTATIONS 1.3

- Broad, positively stated behaviors
- Demonstrated by all staff, students, and families
- Aligned with school's mission statement

- Use the school's discipline data
- Select 3-5 broadly stated behaviors
- State in positive terms
- Post throughout campus
- · Teach to all staff, students, and families
- Applicable to all students, staff, and families in all settings
 Meeting or conference room
 Front office, parking lot, car line
 Hallway, cafeteria, bus

WHICH GUIDELINES WERE NOT FOLLOWED?

- Don't run
- · Raise your hand
- · Hands to yourself
- Be good
- No talking



WHY?

My Example

- Raise Your Hand
- · Hands to Yourself
- Be Good
- No Talking

Guidelines

- Use the school's discipline data
 Select 3-5 broadly stated behaviors
- State in positive terms
- Post throughout campus
 Teach to all staff, students, and families
- Applicable to all students, and families in all settings

 Meeting or conference room
 Front office, parking lot, car line
 Hallway, cafeteria, bus

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EXAMPLE TIER 1 EXPECTATIONS

- Top 3 Problem Behaviors Disruption Disrespect Safety Violations
- Expectations Developed
 Be Respectful
 Be Prepared
 Be Safe
 Be an Active Learner



Mount View High School 6-12

Positive Behavioral Interventions and Supports







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4	STRIVE To Do Your Best	TAKE Responsibility	ALWAYS Work Together	RESPECT Yourself & Others
Arrival and Dismissal	Arrive and been at the right time. Go directly to your dealloadon.	Here everything pro need with you when you arrive and leave.	Help each other find the right bus / elessroom / location. What patiently to enter or self.	Respect the chrocises adults give you. Talk quietly while outside, and be allest when entering
Classroom	De grapared. Take pride to your work.	Stay on test. Take care of materials. Show self-costrol.	Support each other. Listen to others. Encourage new ideas.	Respect the chrections adults give you. Think before you speak or act.
Restroom	Be a positive role model. Clean up after yourself.	Follow the Rule of Two: 2 opulitie of seas 2 paper travels 2 minutes in and out	Keep the restreens claim, Walt patiently.	Respect the privacy of others. Fixeh before leaving.
Lunchroom	Use proper table storners. Stay seated and raise your hand for help.	Remain quiet while the lights are ced. Pick up ofter yearself.	Be a helper. West parketly.	Say please and frenk you. Respect the personal span of others.
Hallway	On directly to your destination. Walk on the right side of the fallings. Always stop all corners.	Listen and watch for adult directions.	Keep proper distance between yourself and others. Keep your feet on the ground.	Do not distarb others or those in class. Stay in your place. Respect the hallway arhea
Playground or Outside	Show good sportswamping. Play by the rules.	Return all equipment. Step within the playground boundaries. Report problems to adults.	Take turns. Show patience. (relade all.	Keep hands, feet, and objects to yourself. the kind. Play gently.

PROBLEM BEHAVIOR DEFINITIONS 1.5

٠	Office-Managed	Incidents (Majors)
	4 Handled by the	administration

Crisis Incidents

Require an immediate response from administration and/or crisis response team

Bomb Threats, weapons alerts, intruder, fire evacuations, etc.

*Consult district and school policies for crisis incidents

Handled by the administration
 Physical Eights, property damage, weapons, tobacco
 Teacher-Managed Incidents (Minors)
 Handled quickly and efficiently
 Typically by the classroom teacher
 Handled where incident occurred
 Tardy, lack of materials, incomplete assignments, gum chewing

Is the Behavior Teacher or Administration Managed?	
Sample of Staff Managed Failure to be in over a segment place I require to be in over a segment place I requirement I and ordinases	
Tardiness Calling out	
Teasing Inatientive Behavior Invarience presented synthem	
Turdense Calling oil Internet	
Minor aggression-grabbing items Pushing past someone	
Unsafe or rough slay Missing properly-throwing or damaging items Disconnected tops	
Pattern of not completing homework	
Sample Administration Managed • Aggreement private contact • Buyland private contact • Buyland private contact • Property distractions • Property distractions	
Figuring Properly destruction Weapons	
Proposity districtation Leaving set also displayed in the set of	
Dress Code Credible threats	
Majorithorise refusal to follow school rules Theft	
Imagination or results of locare particle rules Thefil Reckliffichnic discrimination Cheeling	
Chooling Chooling Independent used intermet Crock Industry Control Co	
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FEEDBACK AND ACKNOWLEDGE SYSTEM 1.9	
Serves as a teaching tool by providing feedback on appropriate behavior	
Makes appropriate behavior more likely to occur	
♦ Catch students 'being good' and creates momentum	
Builds positive student/teacher relationships and school climate	
Counteracts negative peer influences	
Increases internal motivation in un-motivated students	
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REWARD SYSTEM GUIDELINES	
each ♦ What behaviors will earn rewards	
* How and when to removed (i.e. priority legations)	
Offer a variety of rewards	
Survey students and families for ideas	
Make it as easy as possible Grazie Thank	
Jse and share data	
Decrease in problem behaviors	
♦ Increased participation in reward events	
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GUIDELINES FOR PROVIDIN	G ACKNOWLEDGMENT		

 When Immediately after the target behavior occurs (e. Frequently after teaching an expectation 	xpectation)		
 In problem locations or situations 			
 Avoid Long delays between the display of positive beth Only quarterly or semester events 	havior and reward		
General			
 Students should always be eligible to earn a rev 'No' parties should not be used in isolation Tardies, referrals, dress code violations, etc. 	rard.		
Some students may need shorter time intervals	between rewards		
REWARDS/ACKNOV	<i>N</i> LEDGEMENTS		
 Time with friends 	Escape *"1-MinuteTicket"		
 Verbal praise Activity 	 Homework pass Library pass 		
 Art project 	Tangible *Edibles		
School dance Staff/student games	Materials Praise notes Pencils, notebooks		
 Sensory Lights Temperature 	Stickers Photos		
Music Seating	♦ T-Shirt ♦ Tokens		
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ACKNOWLEDGMEN'	T RECIPIENTS		
0.1			
 Students Teach how rewards will be earned Every appropriate behavior will not be rewarded 			
 Solicitations will not result in a reward Staff 			
 Reward for using the system Monitor fidelity of system use 			
□ Signatures, color coding, staff assigned a number ❖ Solicit ongoing feedback • Families			
 Reward for attending parent/teacher conferences Ensuring homework is completed 			
 Student attendance, on-time to school, dress code Solicit ongoing feedback 			









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FUNDING	REWARDS	& IDEAS

- School Improvement funds
- PTO, community donations and/or partnerships
- Fundraisers
 School night at local restaurant
 School Yard Sale
- Grants
- Educational websites
 Social activities
 School events
 Parking pass
 First-in-line

No Cost, Low Cost, Big Ticket Activity

COACHES ROLES & RESPONSIBILITIES





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ROLES

- Teaching while engaging in practice activities
- Assessment and feedback
- Provision of emotional support



RESPONSIBILITIES

- Attend all team meetings
- Supports teams as they are implementing all PBIS features with fidelity
- Help team analyze discipline data
- Support teams in addressing challenges and/or barriers to the process
- Support teams to stay on track and remain positive
- Support staff in sharing responsibilities for teaching, acknowledging, and promoting PBIS efforts
- Complete Baseline and End-of-Year Evaluations

PBIS	Team	Hand	book

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- Coaches should help teams identify the following:
 Who will coordinate the meeting logistics? (e.g., time, location, notification, etc.)
 Who will set the agendas?
 Who will facilitate the team meetings?
 Who will be the Recorder?Time keeper? Snack Master?
 Who will collect the discipline data?
 Who will analyze and summarize graphs before the meeting?

The PBIS Team Handbook

Coaches Checklist (see handout)

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Attend PBIS Academy	September, October & November		Principal misses a day of the training.
School Submits Team Roster	September	Coach and PBIS Coordinator	Not being updated as team members' change.
Team Meeting Agenda/Minutes Submitted by PBIS Team Leader	Monthly	Coach	Teams stop submitting agendas and minutes. Content of meeting weak.
Tiered Fidelity Inventory (TFI) Tier 1 Baseline and End-of-The Year Score Expulsion and Suspension Data	September May	Coach and PBIS Coordinator	Team does not understand the fidelity tool. Team does not refer to the tool monthly.
Action Plan Submitted by PBIS Team Leader	Monthly	Coach	Team does not refer to and update action plan.
Attend Spring Follow-Up	March		
Participate in Monthly Coaching Meetings/Webinars	Monthly		Coaches are not participating.

RED FLAGS

- Principal not participating or responding to the coach
- Team meetings not happening
- Team is not using the TFI or updating the action plan
- Data is not being submitted
- What else???



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MAIN GOAL FOR A NEW COACH

- Develop a thorough knowledge of PBIS
- Coaches must be able to describe to others exactly what the PBIS framework ${\bf is}$ and what is ${\bf isn't}$
- Develop your \mathbf{own} language to describe the features of the implementation process of PBIS
- Primary support to the leadership team

e PBIS Team Handbook

THOROUGH KNOWLEDGE OF PBIS

- Read!
- Study the TFI
- www.pbis.org
- •www.wvpbis.org
- •WV PBIS Implementation Manual
- •The PBIS Team Handbook



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- PBIS Leadership Team guides the implementation
- Statement of Purpose
- 3-5 schoolwide positives behavioral expectations
- Procedures for teaching the expectations, including behavioral matrix explaining how those expectations will look in the school
- Lesson plans that incorporate the behavioral expectations
- Acknowledgment system that recognizes students using expected behavior-both within and outside the classroom
- Flowchart of detailed procedures showing how to handle student misbehaviors schoolwide-both within and outside the classroom
- Data-based system for monitoring implementation, fidelity and outcomes

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- MTSS
- Framework for organizing discipline procedures
- A way of creating consistency with common language and a school wide plan using data
- Giving students feedback when they are following expectations
- ____
- A curriculum
 Only a ticket/reward system (although we do have tickets)
- No consequences

DEVELOP YOUR OWN LANGUAGE TO DESCRIBE IMPLEMENTATION

- 3-5 year process of change
- Occurs in stages (Tiers 1-3)
- Process v's Event
- Know where to find resources that help you describe difficult concepts



PBIS Team Coaching Model



PRIMARY SUPPORT	
We can help!	
COACHING; THE EVOLVING PROCESS	
CONCINU, THE EVOLVING PROCESS	
CHANGE AGENT	
aches are instruments of change a change agent you will benefit from understanding v.change occurs within systems	
aching role must evolve to meet the shifting needs of a S group during implementation	
aches should adapt their leadership style to the group y are working with (teams willingness to complete s, task or activities)	
The PRIS Team Handbook	
AND ADDR ADDRESS.	

SELF DIRECTION WHERE YOU ARE & WHERE YOU WANT TO GO

- Develop a personal mission with respect to PBIS coaching
- coaching

 *Assess your knowledge, skills and attributes

 *Develop a tangible self-improvement action plan,
 with goals that are achievable and measurable
 and with timelines that include benchmarks of
 achievement

 *Develop resources for your self-improvement





"BUILDING THE PLANE AS YOU FLY IT"

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DEVELOPING AS A PBIS COACH

- Trial and error learning experience
- Be comfortable with ambiguity and recognize that it is not necessarily bad
- It's important to network with others in similar positions
- You need to be self-directed, empowered to speak out information, and comfortable with creating some of your own answers



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- · You can set the pace of implementation
- · Enthusiastic teams can try to do to much
- As you implement each feature check for buy-in with staff
- * Reminder this occurs over a 3-5 year process and this is a commitment
- Early stages of implementation require more time and energy



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FIDELITY OF IMPLEMENTATION

The extent to which the critical features of PBIS are implemented as intended.

(McIntosh 2009)

SOME IDEAS FOR SUPPORTING IMPLEMENTATION

- Building and Maintaining Team Motivation
- Building and Maintaining Buy-in and Commitment
- Effective Acknowledgement Feedback System
- Supporting/Funding PBIS Activities
- Behavioral Philosophical Difference
- Effective Coaching

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SUSTAINABILITY	
Duvable implementation of a practice at a level of	
Durable implementation of a practice at a level of fidelity that continues to produce valued outcomes.	
(McIntosh 2009)	
SUSTAINABILITY	
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Maintaining practices overtime is called sustainability. Nothing To ItRight? Initiatives are abandoned just when they are about to make an impact	
Requires time, money support, commitment and emotional investment over the long haul	
The PBIS Team Handbook	
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ADMINICUD AUTUP CHODODU	
ADMINISTRATIVE SUPPORT CURRENT RESEARCH STAYES	
The single most important perceived factor in	
sustainability is school administrator support.	
(McIntosh and Nese)	

STRATEGIES	FOR.	ENHANCING	PRINCIPAL	SUPPORT

- Provide Principal PBIS trainings
- Networking with other principals that are supportive of PBIS
- Site visits at nearby PBIS schools



(McIntosh and Nese)

IMPLEMENTATION AND FIDELITY

- Implementation means that the essential, clearly defined practices are regularly used
 - used

 4- Enter a school and observe visual representation of 3-5 expectations for students

 Observe staff actively implementing
- Fidelity means the practices are true to their original design
- Implementation without fidelity is unlikely to produce desired outcomes and reward effort

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THE DRIFT

- Practice is done less frequently with less consistency
- Leads to watered-down version of the practices
- No longer being implemented with fidelity
- When fidelity declines the associated benefits of PBIS may also decline
- Go back to the TFI!



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AVOIDING THE DRIFT

- · Routine pattern for
- Assessing progress
 Monitoring sustained practice with fidelity
- Responding to shifts

- Strong Coaching System
 Directly relates to fidelity and sustainability
 Capacity to quickly redirect PBIS Leadership Team when fidelity is declining
 Increase your support when the need arises to boost sustainability

The PBIS Team Handbook

WHAT DO I DO WHEN....

- We feel the drift

 - *Assess your progress *Revise the action plan *Invest time and effort

- Staff turnover? We loose team members?
 Plan for turnover by sharing task within the team
 Recruit new members
 Steep accurate records of action plans and other related documents
 Establishing staff training cycle that ensures new staff are initiated into the practices
 Existing staff are reminded of proper protocol



CONTINUED.....

- The school team is over-reliant on one person?
 Assess team and school commitment
 Develop fluency among all team members
 Share responsibilities for implementation tasks
 Re-assign team roles
- A new administrators does not believe in PBIS?
 The coach should schedule an appointment with the principal Go over baseline and current data
 Show photos of students and staff or PBIS initiatives/activities
 Show the behavioral matrix with lesson plans
 Share academic success, surveys etc.
 Invite the principal to the next PBIS Leadership Team meeting

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ACTIVITY

- Red Flags can pop-up anytime and anywhere...be on the look-out!
- Walk around and find the 7 Red Flags
- · Respond and transfer to white sheets
- Be prepared to report out
- Take a picture of the responses for the future



RED FLAG ACTIVITY

- 1. As the coach how can you assist the team in understanding the importance of the TFI? How can you get them in the habit of looking at the TFI on a regular bases and use the tool to help guide their implementation?
- 2. Why should teams meet monthly? What can you do to make sure the meetings are happening even when team members are absent or unforeseen situations arise?
- 3. How can you help the staff define ODR's and classroom managed behaviors? Why should staff consistently handle ODR's and classroom managed behaviors
- ${\bf 4.~What~can~you~do~to~prepare~for~the~new~administrator?~How~can~you~assist~the~team~and~staff~with~the~transition?}\\$

RED FLAG CONTINUED

- 5. Discuss how you will redirect teams to the essential features. What could you do to maintain focus of all features and not only tickets?
- 6. What steps will you take to avoid situations like this? What will you do if you find yourself in this situation? Who could help or offer support?
- 7. How can you assist the team in training and educating staff on PBIS? $\label{eq:pbis} % \begin{array}{l} \textbf{7.1} & \textbf{1.1} & \textbf{1.$

MOVING FORWARD

- Developing Train the Trainers
- Identifying Model Schools

2017 FALL ACADEMIES

North-Robert Mollohan Research Center

Day 1-Septemeber 14th Day 2-Ocotber 19th Day 3-November 14th

South-St Mary's Educational Center

Day 1-Septemeber 18 Day 2-Ocotber 23 Day 3-November 8





North-Fairmont September 14th October 19th November 14th

South-Huntington September 18th October 23rd November 8th







#WVPBIS

WV DRIS	
WV PBIS	

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